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Merton Council

Merton and Sutton Joint Cemetery Board Agenda

Membership

Councillors:

Agatha Mary Akyigyina OBE
Councillor Steve Cook
Nick Draper
Councillor Drew Heffernan
Simon McGrath
David Williams MBE JP
Councillor Annie Moral
Stan Anderson

Substitute Members:

Councillor Vincent Galligan

Date: Tuesday 23 June 2020

Time: 2.00 pm

Venue: This will be a virtual meeting and therefore will not take place in a physical location, in accordance with s78 of the Coronavirus Act 2020.

This is a public meeting and can be viewed by following this link
<https://www.youtube.com/user/MertonCouncil>

Electronic agendas, reports and minutes

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All Press contacts: communications@merton.gov.uk, 020 8545 3181

Merton and Sutton Joint Cemetery Board Agenda

23 June 2020

- 1 Election of Chair and Vice-Chair for 2020/21
- 2 Apologies for Absence
- 3 Declarations of Pecuniary Interest
- 4 Minutes of the Previous Meeting
To note that the minutes of the meeting on 11 February 2020 are not available and they will be reported, with the minutes of this meeting, to the next meeting of the Joint Cemetery Board.
- 5 Annual Governance Statement 2019/20 1 - 12
- 6 Abstract of Accounts 2019/20 13 - 36
- 7 Contractor report 37 - 44
- 8 Exclusion of the Public
To RESOLVE that the public are excluded from the meeting during consideration of the following reports on the grounds that they are exempt from disclosure by virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972:

Information relating to the financial or business affairs of any particular person (including the authority holding that information)
- 9 Client side update - Verbal report

Note on declarations of interest

Members are advised to declare any Disclosable Pecuniary Interest in any matter to be considered at the meeting. If a pecuniary interest is declared they should withdraw from the meeting room during the whole of the consideration of that matter and must not participate in any vote on that matter. If members consider they should not participate because of a non-pecuniary interest which may give rise to a perception of bias, they should declare this, withdraw and not participate in consideration of the item. For further advice please speak with the Managing Director, South London Legal Partnership.

MERTON AND SUTTON JOINT CEMETERY BOARD

Date: 23 June 2020

Agenda item:

Wards: Borough Wide Merton and Sutton

Subject: Annual Governance Statement 2019/20

Lead officer: Zoe Church

Lead member:

Forward Plan reference number:

Contact officer:

Recommendation:

That the Annual Governance Statement be noted and agreed

1 PURPOSE OF REPORT AND EXECUTIVE SUMMARY

- 1.1 The Merton and Sutton Joint Cemetery Board (MSJCB) is required to prepare an Annual Governance Statement (AGS) for the year 2019/20. This statement is required in order to comply with Regulation 6 (1b) of the Accounts and Audit Regulations 2015. As a Joint Committee, MSJCB is one of the scheduled bodies for the purposes of these regulations.
- 1.2 This statement provides assurance to all stakeholders that MSJCB by utilising the established processes and systems, culture and values by which Merton Council is directed and the activities through which it accounts to, engages with and leads its communities ensure that decisions are properly made and scrutinised, and that public money is being spent economically and effectively to ensure maximum benefit to all citizens of the borough.
- 1.3 MSJCB has approved and adopted a code of corporate governance, which is consistent with the principles of the CIPFA/SOLACE Framework “Delivering Good Governance in Local Government (2016)”
- 1.4 The AGS explains how MSJCB has complied with the code and also meets the requirements of the 2015 Regulations. It is worthy of note at this point that MSJCB utilises the systems and procedures of the London Borough of Merton (the Council/Authority) and as such utilises the work undertaken by this organisation to demonstrate good governance.

2 DETAILS

- 2.1 MSJCB is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively.
- 2.2 In discharging this overall responsibility, MSJCB is responsible for putting in place proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions, and which includes arrangements for the management of risk.
- 2.3 The governance framework comprises the systems and processes, culture and values by which the authority is directed and the activities through which it accounts to, engages with and leads its communities. It enables the authority to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate services and value for money.
- 2.4 The system of internal control is a significant part of that framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of MSJCB policies, aims and objectives, to evaluate the likelihood and potential impact of those risks being realised, and to manage them efficiently, effectively and economically.

3 The Governance Framework

- 3.1 MSJCB has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The review of effectiveness is informed by the work of the senior managers within the Authority who have responsibility for the development and maintenance of the governance environment, the Head of Internal Audit's annual report, and also by comments made by the external auditors and other review agencies and inspectorates
- 3.2 The Authority has established a Corporate Governance steering group and terms of reference agreed to undertake this review. Meetings have been held and an evidence pack compiled to review the seven principles which are:
 - Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law
 - Ensuring openness and comprehensive stakeholder engagement

- Defining outcomes in terms of sustainable economic, social, and environmental benefits
- Determining the interventions necessary to optimise the achievement of the intended outcomes
- Developing the entity's capacity, including the capability of its leadership and the individuals within it
- Managing risks and performance through robust internal control and strong public financial management.
- Implementing good practices in transparency, reporting, and audit to deliver effective accountability

4 ALTERNATIVE OPTIONS

- 4.1 There are no alternative options as the AGS is a statutory requirement.

5 CONSULTATION UNDERTAKEN OR PROPOSED

- 5.1 No external consultation has taken place or is planned for this document.

6 TIMETABLE

- 6.1 This report has been prepared to meet the timetable for the approval of the Statement of Accounts.

7 FINANCIAL, RESOURCE AND PROPERTY IMPLICATIONS

- 7.1 There are no specific financial, resource or property implications.

8 LEGAL AND STATUTORY IMPLICATIONS

- 8.1 The AGS is a statutory requirement.

9 HUMAN RIGHTS, EQUALITIES AND COMMUNITY COHESION IMPLICATIONS

- 9.1 There are no specific human rights, equalities or community cohesion implications.

10. CRIME AND DISORDER IMPLICATIONS

10.1 None for the purposes of this report.

11. RISK MANAGEMENT AND HEALTH AND SAFETY IMPLICATIONS

11.1 There are no specific risk management or health and safety implications.

12. APPENDICES – the following documents are to be published with this report and form part of the report

12.1 Appendix I: Annual Governance Statement 2019/20

13. BACKGROUND PAPERS – the following documents have been relied on in drawing up this report but do not form part of the report

13.1 CIPFA / SOLACE Framework Delivering Good Governance in Local Government 2016

ANNUAL GOVERNANCE STATEMENT 2019/20

In compiling the AGS the Board has adhered to the Solace/CIPFA Guidance which is deemed best practice and addressed their seven key principles:

Principle 1 Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law

1. Codes of Conduct

- 1.1 The Council has an Employee Code of Conduct that applies to all council employees without exception, as well as to non-employees who are engaged (e.g. agency workers) or contracted by the council. The summary code of conduct is available on the intranet, is given to all new members of staff and discussed as part of the induction process. This code includes a requirement for staff to declare any conflicts of interest.
- 1.2 The Members' Code of Conduct is included in the council's Constitution and includes the principles of public life and information on declaring and registering interests. Each year (after Annual Council) Members are asked to declare their interests and mechanisms are in place to update these regularly when there are changes.
- 1.3 The Standards and General Purposes Committee receives annual reports on gifts and hospitality declared by staff and Members.
- 1.4 The whistleblowing policy is available on the intranet and internet. Leaflets are distributed within the civic centre and to schools and other organisations.

2. Principle 2: Ensuring openness and comprehensive stakeholder engagement

Transparency agenda

- 2.1 The council publishes the information specified by the government's Open Data requirements on the council's Open Data webpage. The current data published on the council's website includes:
 - Spending over £500
 - Senior employees' salaries
 - Job descriptions of staff earning over £50k
 - Pay multiple
 - Pay policy statement
 - Payments to councillors – allowances and expenses
 - Councillors attendance at meetings
 - Democratic data including the Constitution, minutes, decisions and election results
 - The Business Plan, policies, performance, audit and inspections

- Finance data and counter fraud statistics
 - Merton's contract register
 - Funding to the voluntary and community sector
 - Structure charts
 - Parking income and expenditure
 - Details of on-street and off-street parking spaces
 - List of property assets
 - Trade union activity
- 2.2 The Protection of Freedoms Act 2012 requires the council to publish certain datasets that are requested.
- 2.3 Merton Council publishes an information requests disclosure log which gives brief details of the requests received each week under the Freedom of Information Act 2000 and the Environmental Information Regulations 2004.
- 2.4 Under the Freedom of Information (FOI) Act, a public authority must respond to FOI requests within 20 working days. The council is measured against a corporate target of 85% of FOI requests dealt with in time and performance for 2017/18 was 76%. Plans are in place to improve performance. Performance is reported to the Corporate Management team monthly and is also published on the council's website via the performance monitoring dashboard.

Complaints

- 2.5 The Complaints policy is reviewed periodically to ensure it remains relevant and supports improvement in the way the council deals with complaints. New staff are introduced to effective complaints handling through their departmental inductions and all new managers receive through their specific managers induction. Training and advice is provided on request to teams and targeted training is provided for teams which regularly deal with complaints.
- 2.6 Work is on-going with service departments to identify policy complaints so departments can deal with them appropriately. Departments receive feedback to help them identify areas for improvement and departmental actions are monitored to assess whether changes that are made make a difference. The number of complaints received by the council has increased in the past year with 39% more complaints received between 2016/17 and 2017/18. Performance over the same period shows 6% of complaints were escalated to Stage 2, compared with 7% in 2016/17.
- 2.7 The council's performance in responding to complaints is reported to the Corporate Management team on a monthly basis and is published on the council's website via the performance monitoring dashboard.

3. Principle 3: Defining outcomes in terms of sustainable economic, social, and environmental benefits

3.1 The Merton Community Plan has been developed by the Merton Partnership and sets the overall direction and vision for the borough until 2019. This is supported by the Council's Business Plan and Departmental Service Plans. These are reviewed and updated annually.

3.2 The Council's Business Plan 2019-23 sets out the following vision:

By 2020 Merton Council will be transformed by the fruition of a number of change projects which will maximise the use of information technology and streamline processes and service provision. Providing value for money services to our residents is at the heart of our business and we must be able to demonstrate that all of our services represent best value for money. We will do this by continuing to finding innovative solutions to maximise future efficiency.

The financial reality facing local government dominates the choices the council will make for the future of the borough. The development of the Business Plan 2019/23 is therefore based on the set of guiding strategic priorities and principles, as adopted by the council on 13 July 2011:

- Merton should continue to provide a certain level of essential services for residents. The order of priority of 'must' services should be:
 - i) Continue to provide everything that is statutory.
 - ii) Maintain services – within limits – to the vulnerable and elderly.
- After meeting these obligations Merton should do all that it can to help residents who aspire. This means we should address the following as priorities in this order:
 - i) Maintain clean streets and keep council tax low.
 - ii) Keep Merton as a good place for young people to go to school and grow up.
 - iii) Be the best it can for the local environment.
 - iv) All the rest should be open for discussion.

The financial pressures facing Merton mean we should no longer aim to be a 'place-maker' but be a 'place-shaper'. The council should be an enabler, working with partners to provide services.

Our top priority will continue to be to provide safe services of the best possible quality within financial constraints and the July 2011 principles. We will deliver services that customers want and need and, where possible, involve our customers in service specification and design.

The Authority is utilising best practice in project management/ transformation to assess the future direction of services and the required staff, process and IT development to deliver this change. Internal decision making structures have been established to maximise Authority wide assessment and development.

4. Principle 4: Determining the interventions necessary to optimise the achievement of the intended outcomes

Delegations

- 4.1 The council's constitution sets out the roles and responsibilities of the executive, non-executive, scrutiny and officer functions.
- 4.2 The functions of Council are set out in Article 4 of the constitution. These include responsibility for adopting and changing the constitution, policy framework and budget
- 4.3 Cabinet (Article 7) has responsibility for carrying out all of the Council's functions which are not the responsibility of any other part of the local authority.

Financial strategy and financial management

- 4.4 Both Merton and Sutton have well established procedures for compiling their multi-year financial and business strategies. These are reviewed and updated annually. Implicit within these plans is the need for MSJCB to break even so that they do not need to precept constituent authorities.
- 4.5 The financial management of the Council and the cemetery is conducted in accordance with the Financial Regulations set out in the Constitution. The Council has designated the Director of Corporate Services,) as the Chief Financial Officer in accordance with Section 151 of the Local Government Act 1972. The Council has in place a four-year medium-term financial strategy that was agreed at Council in October 2019 and is updated annually supporting the Council's strategic objectives. The financial strategy ensures the economical, effective and efficient use of resources including a financial management process for reporting the Council's financial standing.
 - 4.5.1 Internal audit is responsible for monitoring the quality and effectiveness of internal controls. Using the Council's risk registers and an audit needs assessment, a plan of internal audit work is developed. The outcome of the internal audit risk-based work is reported to Directors and regularly to the Standards and General Purposes Committee. Implementation of recommendations is monitored, and progress reported. Regular Fraud update reports are presented to the Standards and General Purposes committee by the SWLFP.
 - 4.5.2 Internal Audit also review and sign off the Small Bodies Return submitted by the Board to External Audit.

Policy and decision making

- 4.6 Policy and decision making is undertaken by the Board which is compiled from 5 Merton and 5 Sutton Councillors. Normally there are two meetings of the Board

each year.

Performance management

4.7 The Board receive regular performance reports from the Client and Contractor at each meeting of the Board.

5. Principle 5: Developing the entity's capacity, including the capability of its leadership and the individuals within it

5.1 The Board are responsible for the governance of the Cemetery.

5.2 The authority's financial management arrangements conform to the governance requirements of the CIPFA Statement on the Role of the Chief Financial Officer in Local Government (2010).

5.3 Development needs members/officers

5.4 Members –A members' development plan is in place and this is adapted to meet arising needs. Induction training is provided for all new members.

5.5 Officers – All council employees (except those on probation) will have an annual appraisal. Training needs are identified through staff appraisals and training can now be booked on the council's iTrent System. The Council has Induction workshops throughout the year for new starters and for employees who change their roles. There is a managers' induction session for managers new to the Council or new to role. Training is available to all staff to ensure they have the skills and knowledge to undertake their roles. The leadership behaviours have been included in the appraisals for the Collective Departmental Management Teams for 2016/17 with the view to rolling it out all staff in April 2017. As part of the Council's ambition to be London's Best Council in 2020 a development programme was launched for the Collective DMTs and the Leadership Team.

6. Principle 6: Managing risks and performance through robust internal control and strong public financial management.

Risk management

6.1 Risk management is a central part of the organisation's system of internal control. The focus of the risk management strategy is to ensure the identification and treatment of risk as part of everyday management.

6.2 The Board utilises Merton's approach to Risk Management and has adopted a Risk Management Strategy that is based on the Merton Risk Management Model. The Risk Register is reviewed at each meeting of the Board.

6.3 The council has an anti-fraud and corruption strategy. Integral to these arrangements is the Whistleblowing Policy which is communicated to staff via the intranet, leaflets and posters to outbuildings. All Whistleblowing cases and action are reported annually to the General Purposes committee.

6.4 The council also participates in the National Fraud Initiative (NFI) a computerised data matching exercise, led by the Cabinet Office to detect fraud perpetrated on public bodies.

7. Principle 7 Implementing good practices in transparency, reporting, and audit to deliver effective accountability

Internal Audit

7.1 Internal Audit is an assurance function that provides an independent and objective opinion on the control environment. It operates to defined standards as set out in the Public Sector Internal Audit Standards. An external assessment was carried out in March 2014, which concluded that Merton's Internal Audit function complied with the standard.

7.2 An annual report is produced by the Head of Audit which provides an opinion on the adequacy and effectiveness of the internal control environment.

7.3 A review has been undertaken on the 5 elements of the CIPFA statement on the role of the Head of Audit in public sector organisations. These elements are all met.

Data Security

7.4 The council holds a significant amount of personal data across its many business areas and has put in place actions to manage the risk of possible loss of this data. These include annual mandatory training for all council and partner staff with access to council systems, publication of guidance and an Information Security policy. Staff are required to report any security incident promptly to the Information Governance team so an investigation and appropriate remedial or mitigating action can be taken. Each reported incident is followed up by the Information Governance team to identify lessons to be learned and to implement changes to reduce the risk of further similar incidents in the future. Security breaches are reported to the Information Governance Board quarterly. The Head of Information Governance assesses each security breach, in line with the Information Commissioners guidance, to identify whether an incident should be reported to the Information Commissioner's Office. During 2017/18 no enforcement action or monetary penalties were issued against the council, reflecting the effectiveness of the policies and procedures in place.

8. Other areas of corporate governance and assurances

8.1 A review of the effectiveness of the governance arrangements for the council have been carried out also using the following areas:

- Performance management
- Internal Audit
- External Audit

- Risk management
- Other Inspection Reports

8.2 This evidence has been considered by the Steering Group as the review of effectiveness of the Corporate Governance Framework and Internal Control. Internal Audit Annual Report.

9 Impact of Covid 19

9.1 The impact of the COVID-19 pandemic in March 2020, changed the governance arrangements in the council as it focused on the crisis.

- The council adopted formal London Resilience (Gold, Silver, Bronze) arrangements to manage the coronavirus response in the borough. This comprised a Gold Command team consisting of CMT members meeting regularly to discuss complex decisions, a Silver level group initially meeting daily to bring all decisions to one place and consider their impact and Bronze level departmental meetings , where issues around staffing levels and service provision are resolved .
- Formal Committees have continued to meet, including Cabinet, the Overview and Scrutiny Commission and the Planning Application and Licensing Committees. The Annual Meeting has been postponed until the autumn but there is a plan to hold an ordinary meeting of full Council in July to all for appropriate member oversight.
- A Covid 19 risk register was set up with daily updates to ensure oversight and control of the main risk areas.
- Additional funding has been provided by central government to local authorities to cover additional costs. Funding has also been provided for Business and the voluntary sector. This by no means covers the full amount of the costs incurred and the income foregone as a result of the pandemic and officers and members are working closely to understand what this means for the Council's medium-term financial strategy.
- Redeployment of council employees to key areas in place.

9.2 During 2020/21, the council will need to consider preparations to return to a new 'normal', lessons learnt and assessing the long-term impact and consequences

10. Follow up of 2019/20 Improvement Plan and Improvement Plan 2020-21

10.1 The improvement actions below have been identified as part of the AGS for 2019-20 and Improvement Plan for 2020-21.

Action	Lead	
Review of Roles and Responsibilities	Client Side Officer	Ongoing A review of service provision is currently being undertaken with the contractor.
New in 2020-21		
Covid 19	Client Side Officer/Treasurer	Consider preparations to return to a new 'normal', lessons learnt and assessing the long-term impact and consequences.

11. **Chair of the Board**

Clerk to the Board

Committee: MERTON AND SUTTON JOINT CEMETERY BOARD

Date: 23 June 2019

Wards: Borough Wide Merton and Sutton

Subject: ABSTRACT OF ACCOUNTS 2019/20

Lead officer: Zoe Church

Recommendations:

- A. To receive and approve the Draft Abstract of Accounts for 2019-20
 - B. To approve the Annual Audit Return for 2019-20 (Appendix E)
 - C. To approve the revised revenue estimates for 2020/21 in Appendix H
 - D. Review and Agree the Risk Register as at June 2019 in Appendix I
 - E. To approve investment of up to £600k of the Common Fund to generate higher returns.
-

1. Purpose of report and executive summary

- 1.1 This report presents MSJCB's Accounts for 2019-20 which comply with the CIPFA Accounting Code of Practice which is compliant with International Financial Reporting Standards (IFRS). In addition, this report proposes a revised 2020-21 Budget for Approval

2. Details

- 2.1 The statement of accounts for 2019-20 are attached to this report. It includes the details of actuals for 2018/2019 for comparison purposes. The accounts are subject to external audit. The cemetery has made a surplus this year of £261,939.
- 2.2 The principal under/over spending areas when compared to budget are as follows: -

Area	Variance	Reason
	£	
Employees	(99.56)	
Running Expenses	(37,862.89)	Underspend on Building Maintenance, Legal Services and Consultants
Special Projects	(90,723.25)	Start of some Special Projects Delayed and others have not started
Income	(121,943.43)	Estimated Profit Share for 18/19 £72k and 19/20 £48K
	<u>(250,629.13)</u>	

2.3 Breakdown of Debtors/Pre Payments

The table below provides a breakdown of debtors and pre payments as at 31st March 2019

SUNDRY DEBTORS AND PRE PAYMENTS

Idverde Guaranteed Income Due February & March	70,939
Idverde Income Share above the threshold 2018/19	72,000
Idverde Income Share above the threshold 2019/20	48,000
	<hr/>
	190,939
	<hr/>

2.4 Breakdown of Sundry Creditors

The table below provides a breakdown of sundry creditors as at 31st March 2019

SUNDRY CREDITORS

Surrey County Council - Pension Management	37,000
	<hr/>
	37,000
	<hr/>

2.5 Fund balances and reserves

2.6 Members should note the overall level of the Common Fund Balance to be £1,024,708. Officers will progress investment of up to £600k in a longer term investment to generate higher returns.

2.7 Revised Estimates 2020-21

2.8 Attached as Appendix H is the Revised Estimates for the Cemetery for 2020-21 for approval by the Board.

3. Alternative options

3.1 None for the purposes of this report

4. Consultation undertaken or proposed

4.1 None for the purposes of this report

5. Timetable

5.1 None for the purposes of this report

6. Financial, resource and property implications

6.1 As contained in the body of the report

7. Legal and statutory implications

7.1 None for the purposes of this report

8. Human rights, equalities and community cohesion implications

8.1 None for the purposes of this report

9. Risk management and health and safety implications

9.1 Review of risks and issues in relation to the Board are considered as part of the Client Side Report.

10. Appendices – the following documents are to be published with this report and form part of the report

Appendices	A – Movement in Reserves B – Balance Sheet as at 31 March 2020 C – Income and Expenditure Account 2019-20 D – Cash Flow Statement E – Copy of Annual Return 2019-20 to Auditors F – Asset Register G – Precept History H – Revised 2020/21 Estimates I – Risk Register June 2020
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11. Background Papers – the following documents have been relied on in drawing up this report but do not form part of the report

11.1 Closing files, Budget files and Budgetary Control files in the Corporate Services Department

12. Contacts

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- All press contacts - Merton's Press office:
 - email: press@merton.gov.uk
 - Tel: 020 8545 3181
- London Borough of Merton:
 - Address: Civic Centre, London Road, Morden, SM4 5DX
 - Tel: 020 8274 4901

MERTON AND SUTTON JOINT CEMETERY BOARD

ABSTRACT OF ACCOUNTS FOR THE YEAR ENDED 31st MARCH 2020

Treasurer of the Board

Merton Civic Centre
London Road
Morden
Surrey
SM4 5DX

MERTON AND SUTTON JOINT CEMETERY BOARD

ABSTRACT OF ACCOUNTS 2019/20

STATEMENT OF MAIN ACCOUNTING PRINCIPLES

The accounts have been prepared in accordance with the latest Accounts and Audit Regulations. There was a change in the basis of accounting during 1995/96. In prior years accounts have been prepared on an income and expenditure basis. Since 1996/97, the accounts have been prepared on an accruals basis. The Revenue Account therefore includes all sums due to the Board in respect of the financial year and all sums payable for work done or goods received during the year.

The accounts have been produced in accordance with CIPFA's Code of Practice which is based on International Financial Reporting Standards (IFRS).

Capital expenditure defined as expenditure relating to assets in excess of £1,000. Capital expenditure is financed from the capital fund and loans, the redemption of which is provided for by the annual setting aside of sums in the Movement of Reserves Statement to repay the principal and the charging of interest on the loan in the revenue account.

A precept can be levied on the London Boroughs of Merton and Sutton to meet the net expenditure of the Board (after adjusting for contributions to or from balances held in the Board's Common Fund). No precept was levied in 2019-20. This is to be reviewed in the 2021-22 budget setting process.

AREA OF CEMETERY'S LAND

Areas	Narrative	Acres
N/A	Utilised for Burial Purposes	26.35
B, B1 & C	Let for stabling and grazing of horses	24.74
C1	Grazing land	1.34
A	Let to Royal Borough of Kingston-upon-Thames for school playing fields	2.64
CC	ARQIVA	0.03
	Inderde	
	Service Tenancy	n/a
Total		55.10

MSJCB Movement in Reserves Statement 1 April 2018 to 31 March 2019

Type of Funding	Usable				Unusable		Combined
Fund Narrative	Purchasing Graves Reserves Fund	Maintenance of Graves Fund	Common Fund	Capital Fund	Capital Adjustment Account	Revaluation Reserve Account	Total
Balance at 1 April 2018 b/fwd	(26,040)	(252)	(661,677)	(3,919)	(408,262)	0	(1,100,151)
(Surplus)/Deficit of the Year			(70,880)				(70,880)
Adjustments between statutory Accounting and Proper Accounting Practice							
Depreciation			89,504		(89,504)		0
Appropriations							
Provision for loan repayment			(70,532)		70,532		0
Minimum Revenue Provision			(18,972)		18,972		0
Contribution to Capital Fund							
Application of Money to Fund Capital							
Balance at 31 March 2019 c/fwd	(26,040)	(252)	(732,558)	(3,919)	(408,262)	0	(1,171,031)

MSJCB Movement in Reserves Statement 1 April 2019 to 31 March 2020

Type of Funding	Usable				Unusable		Combined
Fund Narrative	Purchasing Graves Reserves Fund	Maintenance of Graves Fund	Common Fund	Capital Fund	Capital Adjustment Account	Revaluation Reserve Account	Total
Balance at 1 April 2018 b/fwd	(26,040)	(252)	(732,558)	(3,919)	(408,262)	0	(1,171,031)
(Surplus)/Deficit of the Year			(261,939)				(261,939)
Adjustments between statutory Accounting and Proper Accounting Practice							
Depreciation			82,596		(82,596)		0
Appropriations							
Provision for loan repayment			(70,532)		70,532		0
Minimum Revenue Provision			(12,064)		12,064		0
Contribution to Capital Fund							
Movements	26,040	252	(30,211)	3,919			0
Balance at 31 March 2019 c/fwd	0	0	(1,024,708)	0	(408,262)	0	(1,432,970)

APPENDIX B

Merton and Sutton Joint Cemetery Board
Balance Sheet as at 31st March 2020

31st March 2019

31st March 2020

LONG TERM ASSETS		
1,581,016	Other Land and Buildings	1,506,282
83,359	Vehicles, Plant and Equipment	75,498
<u>1,664,376</u>		<u>1,581,780</u>
CURRENT ASSETS		
249	Investment at Cost	0
70,939	Sundry Debt Bdy Ext Centr Gov	190,939
0.00	General Revenue Debtors	0
0.00	Accrual - Bodies Ext Centr Gov	0
0.00	Sundry Creditors	0
821,157	Cash Balance	966,850
<u>892,345</u>		<u>1,157,789</u>
CURRENT LIABILITIES		
(45,558)	Accrual - Pub Corp & Trust Fnd	(37,000)
LONG TERM LIABILITIES		
(670,066)	Loans from London Borough of Merton	(634,800)
(670,066)	Loans from London Borough of Sutton	(634,800)
<u>(1,340,132)</u>		<u>(1,269,599)</u>
<u>1,171,031</u>	NET ASSETS	<u>1,432,970</u>
UNUSABLE RESERVES		
(408,262)	Capital Adjustment Account	(408,262)
USABLE RESERVES		
(732,558)	Common Fund	(1,024,708)
(3,919)	Capital Fund	0
(26,040)	Graves Maintained in perpetuity	0
(252)	Purchasing Graves in Reserve Fund	0
<u>(762,769)</u>		<u>(1,024,708)</u>
<u>(1,171,031)</u>	TOTAL RESERVES	<u>(1,432,970)</u>
SUNDRY DEBTORS AND PRE PAYMENTS		
70,939	Idverde Guaranteed Income Due February & March	70,939
0	Idverde Income Share above the threshold 2018/19	72,000
0	Idverde Income Share above the threshold 2019/20	48,000
<u>70,939</u>		<u>190,939</u>
SUNDRY CREDITORS		
37,000	Surrey County Council - Pension Management	37,000
8,500	Valuation Report	0
58	Gas Services	0
<u>45,558</u>		<u>37,000</u>

Merton and Sutton Joint Cemetery Board
Income and Expenditure Account for the Year Ended 31st March 2020

Actual 2018/19	Description	Revenue Estimate 2019/20	Actual 2019/20	Variance Actual to Estimate	Variance Actual 18-19 to Actual 19-20
Employees					
4,602	Member Allowances	4,800	4,700	(100)	98
37,000	Super Fund Revaluation Costs	37,000	37,000	0	0
41,602	Total Employees	41,800	41,700	(100)	98
Running Expenses					
4,643	Building Improvements	10,000	33	(9,967)	(4,610)
2,373	Gas	3,000	2,532	(468)	159
2,449	Electricity	3,000	3,056	56	607
10,587	NNDR	13,030	12,996	(34)	2,409
221,593	Contractor/Client Side Costs	222,180	222,344	164	751
133	Printing and Stationery	2,600	26	(2,574)	(107)
0	Purchase of Graves	0	381	381	381
21,770	Fees	22,340	22,340	0	570
1,300	External Audit Fees	1,500	1,300	(200)	0
8,645	Consultants	10,000	1,000	(9,000)	(7,645)
4,120	Insurance Premiums	5,000	5,000	0	880
1,742	Internal Legal Hard Charge	10,000	851	(9,149)	(891)
1,187	Telephone - Call Charges	1,200	521	(679)	(666)
48,950	Interest Paid	46,510	46,502	(8)	(2,448)
89,504	Depreciation	88,980	82,596	(6,384)	(6,908)
418,996	Total Running Expenses	439,340	401,477	(37,863)	(17,519)
Special Projects					
0	Restructuring	10,000	0	(10,000)	0
0	Demolition of Greenhouse	20,000	0	(20,000)	0
0	Roads and Footpaths	20,000	0	(20,000)	0
0	New Bearer Beams	0	0	0	0
59,130	Replacement Bearer Beams	50,000	9,277	(40,723)	(49,853)
59,130	Total Special Projects	100,000	9,277	(90,723)	(49,853)
519,727	Total Expenditure	581,140	452,454	(128,686)	(67,274)
Income					
(48,283)	Rental Income	(43,020)	(43,246)	(226)	5,037
(537,733)	Interment Fees	(545,000)	(664,557)	(119,557)	(126,824)
(4,591)	Interest Income	(4,430)	(6,591)	(2,161)	(2,000)
(590,607)	Total Income	(592,450)	(714,393)	(121,943)	(123,786)
70,880	Transfer to Reserves	11,310	261,939	250,629	191,060

Merton and Sutton Joint Cemetery Board
Income and Expenditure Account for the Year Ended 31st March 2020

APPENDIX C

Actual 2018/19	Description	Actual 2019/20
	<u>(1) PURCHASING GRAVES IN RESERVE FUND</u>	
26,040	Balance Brought Forward	26,040
	0 Move to Common Fund	(26,040)
26,040		0
	<u>(2) COMMON FUND</u>	
661,678	Balance Brought Forward	732,558
	0 Contribution to - London Borough of Merton	0
	0 Contribution to - London Borough of Sutton	0
661,678		732,558
70,880	Add Surplus (Deficit) for the year	261,939
18,972	Transfer depreciation to capital adjustment account	12,064
	Loss on Disposal	
70,532	Provision for Repayment of Loan	70,532
(89,504)	Minimum Revenue Provision	(82,596)
	Transferred from Maintenance of Graves Fund	26,040
	Transferred from Capital Fund	3,919
	Transferred from Graves Maintained in Perpetuity	252
732,558	Common Fund Balance	1,024,708
	<u>(3) CAPITAL FUND</u>	
3,919	Balance Brought Forward	3,919
	0 Less Transferred to Common Fund	(3,919)
3,919	Balance Carried Forward	(0)
762,517	TOTAL FUNDS AND BALANCES	1,024,708

Merton and Sutton Joint Cemetery Cash Flow Statement

<u>MSJCB Cash Flow Statement 2018-19</u>	<u>£</u>
Net (surplus) or deficit on the provision of services	(70,880)
Adjustment to the net surplus or (deficit) on the provision of services for non-cash movements	
Add Depreciation	(89,504)
Add Accrual	0
Less Prepayment	(3,058)
Adjustment for cash items not in the net surplus or (deficit) on the provision of services	17,158
Adjustments for items included in the net surplus or (deficit) on the provision of services that are investing and financing activities	0
Net cashflows from Operating Activities	(146,284)
Investing activities	0
Financing activities	70,533
Net increase or decrease in cash and cash equivalents	(75,751)
Cash and cash equivalents at the beginning of the period	(745,407)
Cash and cash equivalents at the end of the period	(821,157)

<u>MSJCB Cash Flow Statement 2019-20</u>	<u>£</u>
Net (surplus) or deficit on the provision of services	(261,939)
Adjustment to the net surplus or (deficit) on the provision of services for non-cash movements	
Add Depreciation	(82,596)
Add Accrual	8,558
Less Prepayment	120,000
Adjustment for cash items not in the net surplus or (deficit) on the provision of services	(249)
Adjustments for items included in the net surplus or (deficit) on the provision of services that are investing and financing activities	0
Net cashflows from Operating Activities	(216,226)
Investing activities	0
Financing activities	70,533
Net increase or decrease in cash and cash equivalents	(145,693)
Cash and cash equivalents at the beginning of the period	(821,157)
Cash and cash equivalents at the end of the period	(966,850)

Joint Committees

Annual return for the financial year ended 31 March 2020

The annual return on pages 2 to 5 is made up of four sections:

- Sections 1 and 2 are completed by the person nominated by the Joint Committee.
- Section 3 is completed by the PKF Littlejohn LLP as the reviewer appointed by the Joint Committee.
- Section 4 is completed by the Joint Committee's internal audit provider.

Completing your annual return

Guidance notes, including a completion checklist, are provided on page 6 and at relevant points in the annual return.

Complete all sections highlighted in red. Do not leave any red box blank. Incomplete or incorrect returns require additional work and so may incur additional costs.

Send the annual return, together with your bank reconciliation as at 31 March 2020, an explanation of any significant year on year variances in the accounting statements and any additional information requested, to us, PKF Littlejohn LLP, by the due date.

We will identify and ask for any additional documents needed for our work. Therefore, unless requested, do not send any original financial records.

Once we have completed our work, certified annual returns will be returned to the Joint Committee.

It should not be necessary for you to contact us for guidance.

Additional information can be found on our website using the following link (<https://www.pkf-littlejohn.com/joint-committees-independent-review>).

Section 1 – Annual governance statement 2019/20

We acknowledge as the members of

Enter name of reporting joint committee

Merton and Sutton Joint Cemetery Board

our responsibility for ensuring that there is a sound system of internal control, including the preparation of the accounting statements. We confirm, to the best of our knowledge and belief, with respect to the accounting statements for the year ended 31 March 2020, that:

	Agreed –		'Yes' means that the joint committee:
	Yes	No*	
1 We approved the accounting statements prepared in accordance with the guidance notes within this Annual Return.	✓		prepared its accounting statements and approved them.
2 We maintained an adequate system of internal control, including measures designed to prevent and detect fraud and corruption and reviewed its effectiveness.	✓		made proper arrangements and accepted responsibility for safeguarding the public money and resources in its charge.
3 We took all reasonable steps to assure ourselves that there are no matters of actual or potential non-compliance with generally accepted good practice that could have a significant financial effect on the ability of the joint committee to conduct its business or on its finances.	✓		has only done what it has the legal power to do and has complied with generally accepted good practice.
4 We provided opportunity during the year for interested persons to inspect and ask questions about the accounts.	✓		has given all persons interested the opportunity to inspect and ask questions about these joint committee accounts.
5 We carried out an assessment of the risks facing the joint committee and took appropriate steps to manage those risks, including the introduction of internal controls and/or external insurance cover where required.	✓		considered the financial and other risks it faces and has dealt with them properly.
6 We maintained throughout the year an adequate and effective system of internal audit of the joint committee's accounting records and control systems.	✓		arranged for a competent person, independent of the financial controls and procedures, to give an objective view on whether internal controls meet the needs of the joint committee.
7 We took appropriate action on all matters raised in reports from internal audit and external reviews.	✓		responded to matters brought to its attention by internal and external reviewers.
8 We considered whether any litigation, liabilities or commitments, events or transactions, occurring either during or after the year-end, have a financial impact on the joint committee and where appropriate have included them in the accounting statements.	✓		disclosed everything it should have about its business activity during the year including events taking place after the year-end if relevant.

This annual governance statement is approved by the Joint Committee and recorded as minute reference

MINUTE REFERENCE

dated 23/06/2020

Signed by:

Chair SIGNATURE REQUIRED

dated 23/06/2020

Signed by:

Clerk SIGNATURE REQUIRED

dated 23/06/2020

*Note: Please provide explanations on a separate sheet for each 'No' response. Describe how the joint committee will address the weaknesses identified.

Section 2 – Accounting statements 2019/20 for:

Enter name of reporting joint committee here:

Merton and Sutton Joint Cemetery Board

	Year ending		Notes and guidance
	31 March 2019 £	31 March 2020 £	
			Please round all figures to nearest £1. Do not leave any boxes blank and report £0 or Nil balances. All figures must agree to underlying financial records.
1 Balances brought forward	773,847	846,539	Total balances and reserves at the beginning of the year as recorded in the joint committee's financial records. Value must agree to Box 7 of previous year.
2 (+) Income from local taxation and/or levy	0	0	Total amount of local tax and/or levy received or receivable in the year including funding from a sponsoring joint committee. Excluding any grants received.
3 (+) Total other receipts	590,607	714,393	Total income or receipts as recorded in the cashbook less the taxation and/or levy (line 2). Include any grants received here.
4 (-) Staff costs	41,602	41,700	Total expenditure or payments made to and on behalf of all employees. Include salaries and wages, PAYE and NI (employees and employers), pension contributions and employment expenses.
5 (-) Loan interest/capital repayments	119,483	117,035	Total expenditure or payments of capital and interest made during the year on the joint committee's borrowings (if any).
6 (-) All other payments	356,830	281,407	Total expenditure or payments as recorded in the cashbook less staff costs (line 4) and loan interest/capital repayments (line 5).
7 (=) Balances carried forward	846,539	1,120,789	Total balances and reserves at the end of the year. Must equal (1+2+3) – (4+5+6)
8 Total cash and short term investments	821,157	966,850	The sum of all current and deposit bank accounts, cash holdings and short term investments held as at 31 March – to agree with bank reconciliation.
9 Total fixed assets plus other long term investments and assets	1,664,625	1,581,780	The original Asset and Investment Register value of all fixed assets, plus other long term assets owned by the joint committee as at 31 March
10 Total borrowings	1,340,132	1,269,599	The outstanding capital balance as at 31 March of all loans from third parties (including PWLB).

I certify that for the year ended 31 March 2020 the accounting statements in this annual return present fairly the financial position of the Joint Committee and its income and expenditure, or properly present receipts and payments, as the case may be.

Signed by Responsible Financial Officer:

Z. D. Church SIGNATURE REQUIRED

Date 23/06/2020 YY

I confirm that these accounting statements were approved by the Joint Committee on:

23/06/2020

and recorded as minute reference:

MINUTE REFERENCE

Signed by Chair of meeting approving these accounting statements:

SIGNATURE REQUIRED

Date 23/06/2020 YY

Section 3 – Review report 2019/20 Certificate

We present the findings from our review of the annual return for the year ended 31 March 2020 in respect of:

Enter name of reporting joint committee here:

Merton and Sutton Joint Cemetery Board

Respective responsibilities of the Joint Committee and the reviewer

The Joint Committee is responsible for ensuring that its financial management is adequate and effective and that it has a sound system of internal control. The Joint Committee prepares an annual return which:

- summarises the accounting records for the year ended 31 March 2020; and
- confirms and provides assurance on various governance matters in accordance with generally accepted good practice.

We have reviewed the annual return and set out our findings below. Our work does not constitute an audit carried out in accordance with International Standards on Auditing (UK & Ireland) and therefore does not provide the level of assurance of a statutory audit.

Report

Matters arising from our review

(continue on a separate sheet if required)

Reviewer signature

Reviewer

PKF Littlejohn LLP

Date

Section 4 – Annual internal audit report 2019/20 to

Enter name of reporting joint committee here:

Merton and Sutton Joint Cemetery Board

The Joint Committee's internal audit service provider, acting independently and on the basis of an assessment of risk, carried out a **selective assessment** of compliance with relevant procedures and **controls** expected to be in operation during the financial year ended 31 March 2020.

Internal audit has been carried out in **accordance** with the Joint Committee's needs and planned coverage.

On the basis of the findings in the areas examined, the internal audit **conclusions** are summarised in this table. Set out below are the **objectives** of internal control and alongside are the **internal audit conclusions** on **whether**, in all significant respects, the **control objectives** were being achieved **throughout** the financial year to a standard adequate to meet the needs of the Joint Committee.

Internal control objective	Agreed? Please choose one of the following		
	Yes	No*	Not covered
A. Appropriate accounting records have been kept properly throughout the year.	✓		
B. The Joint Committee's financial regulations have been met, payments were approved and VAT was appropriately accounted for.	✓		
C. The Joint Committee assessed the significant risks to achieving its objectives and reviewed the adequacy of arrangements to manage these.	✓		
D. The annual taxation or levy or funding requirements resulted from an adequate budgetary process ; progress against the budget was regularly monitored ; and reserves were appropriate .	✓		
E. Expected income was fully received, based on correct prices, properly recorded and promptly banked; and VAT was appropriately accounted for.	✓		
F. Petty cash payments were properly supported by receipts , all petty cash expenditure was approved and VAT appropriately accounted for.	✓		
G. Salaries to employees and allowances to members were paid in accordance with the joint committee approvals , and PAYE and NI requirements were properly applied.	✓		
H. Asset and investments registers were complete and accurate and properly maintained .	✓		
I. Periodic and year-end bank account reconciliations were properly carried out.			✓
J. Accounting statements prepared during the year were prepared on the correct accounting basis (receipts and payments or income and expenditure) , agreed to the cash book, were supported by an adequate audit trail from underlying records , and, where appropriate , debtors and creditors were properly recorded.	✓		

For any other risk areas **identified** by the Joint Committee (list any other risk areas below or on separate sheets if needed) adequate controls existed:

Name of person who carried out the internal audit:

MARGARET CULLETON

Signature of person who carried out the internal audit:



Date: 5/6/2020

*Note: If the response is 'no' please state the implications and action being taken to address any weakness in control identified (add separate sheets if needed).

**Note: If the response is 'not covered' please state when the most recent internal audit work was done in this area and when it is next planned, or, if coverage is not required, internal audit must explain why not (add separate sheets if needed).

Guidance notes on completing the 2019/20 annual return

1. Make sure that your annual return is complete (i.e. no empty red boxes), and is properly signed and dated. Avoid making any amendments to the completed return. But, if this is unavoidable, make sure the amendments are drawn to the attention of and approved by the joint committee, properly initialled and an explanation provided to us. Annual returns containing unapproved or unexplained amendments will be returned and may incur additional costs.
2. Use the checklist provided below. Use a second pair of eyes, perhaps a member or the Chair, to review your annual return for completeness before sending it to us.
3. Do not send us any information not specifically asked for. Doing so is not helpful. However, you must notify us of any change of Clerk, Responsible Financial Officer or Chair.
4. Make sure that the copy of the bank reconciliation which you send with the annual return covers all your bank accounts. If the joint committee holds any short-term investments, note their value on the bank reconciliation. We must be able to agree your bank reconciliation to Box 8 on the Accounting statements. You must provide an explanation for any difference between Box 7 and Box 8.
5. Explain fully significant variances in the accounting statements on page 3. Do not just send in a copy of your detailed accounting records instead of this explanation. We want to know that you understand the reasons for all variances. Include a complete analysis to support your explanation.
6. If we have to review unsolicited information, or receive an incomplete bank reconciliation, or you do not fully explain variances, this may incur additional costs for which we will make a charge.
7. Make sure that your accounting statements add up and the balance carried forward from the previous year (Box 7 of 2019) equals the balance brought forward in the current year (Box 1 of 2020).
8. Do not complete section 3. We will complete it at the conclusion of our work.

Completion checklist – ‘No’ answers mean you may not have met requirements		Done?
All sections	All red boxes have been completed?	✓
	All information requested has been sent with this annual return?	✓
Section 1	For any statement to which the response is ‘no’, an explanation is provided?	✓
Section 2	Approval by the joint committee confirmed by signature of Chair of meeting approving the accounting statements?	✓
	An explanation of significant variations from last year to this year is provided?	✓
	Bank reconciliation as at 31 March 2020 agrees to Box 8?	✓
	An explanation of any difference between Box 7 and Box 8 is provided?	✓
Section 4	All red boxes completed by internal audit and explanations provided?	✓

Merton and Sutton Joint Cemetery Board

Asset Register for the Year Ended 31st March 2019

Capital and Finance leases

There are no finance leases as at 31st March 2019

	Valuation to 31/3/2018 £	Depreciation at 31/03/2019	Disposals during year	Additions during year £	Valuation at 31/3/2019 £	
Land acquired from constituent authorities -						
Carshalton UDC	22,220	0.00			22,220	
Merton & Morden UDC	29,975	0.00			29,975	
acquired from Merton & Morden UDC	18,621	0.00			18,621	
Layout of new section	3,649	107.33			3,542	
Superintendent's house & office	3,214	94.52			3,119	
Waiting room and lavatories	5,635	165.75		17158.65	22,628	
Drawing room for works staff	173	5.10			168	
Greenhouses	2,323	68.33			2,255	
Chapel	26,552	301.99		-	26,250	
Chapel heating	405	11.91			393	
Layout of Roman Catholic section	731	21.50			710	
Potting shed conversion	274	68.60			206	
Cemetery extension	1,410,669	70,532.00			1,340,137	
Mess room	3,282	96.53			3,186	
Boundary Wally, Layout, Fencing & Elect. Works	110,868	3,260.81			107,607	1,581,016
Tractor	0				0	
Grave Digger	5,790	5,790.26			0	
Vehicle equipment & potting sheds	592	591.50			0	
Ivenco Tipper Truck	0				0	
Indexing & Digitization DB	0				0	
Dumper Truck	0				0	
Cemetery Grounds	12,278	876.97			11,401	
Sub Transformer	24,970	1,783.59			23,187	
Store shed	56	14.07			42	
New Boilers	52,655	5,265.50			47,390	
Repairs to Service Yard & Storage	1,790	447.61			1,343	83,360.94
TOTAL	1,736,722	89,503.87	0	17,159	1,664,377	1,664,377
Land and Buildings	1,638,592	74,734.37	0	17,159	1,581,017	
Vehicles, Plant and Equipment	98,129	14,769.49	0	0	83,359	
	1,736,721	89,503.87	0	17,159	1,664,376	
MRP (non Loan)		18,971.87				
Loan Management Expense		70,532.00				

Asset Register for the Year Ended 31st March 2020

Capital and Finance leases

There are no finance leases as at 31st March 2019

	Valuation to 31/3/2019 £	Depreciation at 31/03/2019	Disposals during year	Additions during year £	Valuation at 31/3/2020 £	
Land acquired from constituent authorities -						
Carshalton UDC	22,220	0.00			22,220	
Merton & Morden UDC	29,975	0.00			29,975	
acquired from Merton & Morden UDC	18,621	0.00			18,621	
Layout of new section	3,542	107.33			3,435	
Superintendent's house & office	3,119	94.52			3,025	
Waiting room and lavatories	22,628	165.75		0	22,463	
Drawing room for works staff	168	5.10			163	
Greenhouses	2,255	68.33			2,187	
Chapel	26,250	301.99		-	25,948	
Chapel heating	393	11.91			381	
Layout of Roman Catholic section	710	21.50			688	
Potting shed conversion	206	68.60			137	
Cemetery extension	1,340,137	70,532.00			1,269,605	
Mess room	3,186	96.53			3,089	
Boundary Wally, Layout, Fencing & Elect. Works	107,607	3,260.81			104,346	1,506,281
Grave Digger	0	0.00			0	
Vehicle equipment & potting sheds	0	0.00			0	
Cemetery Grounds	11,401	876.97			10,524	
Sub Transformer	23,187	1,783.59			21,403	
Store shed	42	14.07			28	
New Boilers	47,390	4,738.95			42,651	
Repairs to Service Yard & Storage	1,343	447.61			895	75,499.76
TOTAL	1,664,377	82,595.56	0	0	1,581,781	1,581,781
Land and Buildings	1,581,016	74,734.37	0	0	1,506,282	
Vehicles, Plant and Equipment	83,360	7,861.18	0	0	75,498	
	1,664,376	82,595.56	0	0	1,581,780	
MRP (non Loan)		12,063.56				
Loan Management Expense		70,532.00				

Merton and Sutton Joint Cemetery Board Precept History

Year ended 31st March	Interments	Expenditure	Income (excluding precepts)	Net Expenditure/ (Income)	Precepts	Surplus / (Deficit) C/Fwd
		£	£	£	£	£
1948	170	8,000	1,266	6,734	8,243	1,316
1949	285	7,477	2,214	5,263	4,593	646
1950	377	8,803	3,476	5,327	5,747	1,066
1951	414	9,927	4,572	5,355	6,494	2,205
1952	373	10,422	3,931	6,491	4,411	125
1953	406	10,845	4,152	6,693	6,927	359
1954	364	10,305	5,032	5,273	7,531	2,617
1955	379	11,091	5,660	5,431	5,344	2,530
1956	417	12,915	6,297	6,618	6,626	2,538
1957	423	14,338	6,584	7,754	7,355	2,139
1958	396	15,237	7,482	7,755	7,413	1,797
1959	422	14,680	7,459	7,221	9,215	3,791
1960	374	17,225	7,123	10,102	8,903	2,592
1961	372	16,485	7,121	9,364	9,455	2,683
1962	379	17,968	8,226	9,742	10,462	3,403
1963	409	19,154	8,202	10,952	11,406	3,851
1964	333	18,636	8,150	10,486	10,956	4,327
1965	339	19,356	7,727	11,629	10,472	3,170
1966	410	21,488	9,539	11,949	12,971	4,192
1967	355	24,293	9,307	14,986	13,989	3,195
1968	375	26,500	9,322	17,178	18,346	4,363
1969	399	26,182	10,103	16,079	17,564	5,848
1970	411	25,878	10,191	15,687	17,983	8,144
1971	387	30,941	10,156	20,785	17,983	5,342
1972	397	33,707	15,173	18,534	26,228	13,036
1973	359	33,495	18,645	14,850	18,395	16,581
1974	346	37,703	15,871	21,832	20,104	14,853
1975	322	46,775	17,103	29,672	19,785	4,966
1976	323	57,495	24,559	32,936	35,180	7,210
1977	295	67,119	24,308	42,811	42,084	6,483
1978	313	67,444	25,799	41,645	36,636	1,424
1979	301	75,975	28,991	46,984	53,581	8,071
1980	325	91,654	34,860	56,794	60,155	11,432
1981	304	107,837	43,524	64,313	69,434	16,553
1982	304	117,461	48,842	68,619	69,784	17,718
1983	325	129,798	48,909	80,889	71,163	7,992
1984	303	137,921	51,307	86,614	80,920	2,298
1985	306	129,955	61,550	68,705	88,640	22,533
1986	311	134,485	66,690	67,795	80,560	35,298
1987	333	148,940	71,782	77,158	67,860	26,000
1988	320	146,533	75,728	70,805	73,442	28,637
1989	340	159,704	80,465	79,239	69,058	18,456
1990	327	162,053	88,208	73,845	75,565	20,176
1991	314	179,929	92,042	87,887	85,149	17,438
1992	343	188,624	100,025	78,599	68,365	7,204

Merton and Sutton Joint Cemetery Board Precept History

Year ended 31st March	Interments	Expenditure	Income (excluding precepts)	Net Expenditure/ (Income)	Precepts	Surplus / (Deficit) C/Fwd
		£	£	£	£	£
1993	312	191,312	107,427	83,885	76,192	(489)
1994	387	189,687	152,926	36,761	79,444	42,194
1995	379	231,725	167,181	64,544	79,444	36,261
1996	358	207,870	197,191	10,679	80,795	106,377
1997	348	198,678	204,958	(6,280)	40,000	152,658
1998	364	194,514	236,535	(42,021)	0	194,679
1999	356	211,242	244,542	(33,300)	0	227,979
2000	312	216,869	248,694	(31,825)	0	259,804
2001	314	230,329	255,315	(24,987)	0	284,791
2002	317	218,613	286,709	(68,096)	(194,064)	158,823
2003	320	260,664	302,866	(42,202)	0	201,025
2004	320	285,719	336,688	(50,970)	0	251,995
2005	302	291,487	351,113	(59,626)	(150,000)	161,621
2006	290	329,568	394,944	(65,376)	0	226,997
2007	290	357,500	374,118	(16,619)	0	243,616
2008	264	363,008	361,033	1,975	0	241,641
2009	267	503,040	447,967	55,073	0	186,568
2010	228	467,356	385,789	81,567	0	98,340
2011	243	347,679	402,080	(54,401)	0	139,969
2012	212	361,096	500,971	(139,876)	0	279,845
2013	224	539,401	549,024	(9,622)	0	289,468
2014	216	508,926	538,540	(29,614)	0	319,082
2015	217	555,404	590,638	(35,235)	0	354,316
2016	262	569,668	710,329	(140,661)	0	494,977
2017	237	588,562	606,882	(18,321)	0	513,298
2018	248	452,465	600,846	(148,381)	0	661,679
2019	234	519,727	590,607	(70,880)	0	732,558
2020	216	452,454	714,393	(261,939)	0	1,024,708

APPENDIX H

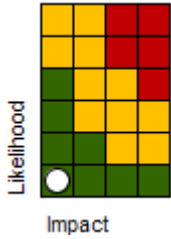
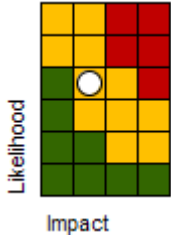
Merton and Sutton Joint Cemetery Board - Revised Budget 2020-21

Description	Revenue Estimate 2019/20	Outturn 2020/21	Original Budget 2020/21	Movement	Revised Budget 2020/21
Employees					
Member Allowances	4,800	4,700	4,890	0	4,890
Super Fund Revaluation Costs	37,000	37,000	50,000	(45,000)	5,000
Total Employees	41,800	41,700	54,890	(45,000)	9,890
Running Expenses					
Building Maintenance	10,000	33	2,000	0	2,000
Mechanical Building Maintenance	0	0	4,500	0	4,500
Responsive Maintenance	0	0	500	0	500
Gas	3,000	2,532	3,000	0	3,000
Electricity	3,000	3,056	3,000	0	3,000
NNDR	13,030	12,996	16,510	0	16,510
Contractor/Client Side Costs	222,180	222,344	212,640	14,440	227,080
Use of Water	0	0	3,000	0	3,000
Printing and Stationery	2,600	407	500	0	500
Fees	22,340	22,340	22,810	0	22,810
External Audit Fees	1,500	1,300	1,500	0	1,500
Consultants	10,000	1,000	0	1,000	1,000
Insurance Premiums	5,000	5,000	6,000	0	6,000
Internal Legal Hard Charge	10,000	851	2,000	0	2,000
Telephone - Call Charges	1,200	521	300	0	300
Interest Paid	46,510	46,502	44,060	0	44,060
Depreciation	88,980	82,596	82,130	0	82,130
Total Running Expenses	439,340	401,477	404,450	15,440	419,890
Special Projects					
Restructuring	10,000	0	10,000	0	10,000
Demolition of Greenhouse	20,000	0	20,000	0	20,000
Roads and Footpaths	20,000	0	20,000	0	20,000
Memorials	0	0	10,000	0	10,000
New Bearer Beams	0	0	25,000	0	25,000
Replacement Bearer Beams	50,000	9,277	25,000	40,720	65,720
Total Special Projects	100,000	9,277	110,000	40,720	150,720
Total Expenditure	581,140	452,454	569,340	11,160	580,500
Income					
Rental Income	(43,020)	(43,493)	(43,240)	0	(43,240)
Interment Fees	(545,000)	(664,557)	(545,000)	0	(545,000)
Interest Income	(4,430)	(6,591)	(6,330)	(1,410)	(7,740)
Total Income	(592,450)	(714,640)	(594,570)	(1,410)	(595,980)
Transfer to Reserves	11,310	262,186	25,230	(9,750)	15,480

Risks & Issues Register ~ Merton & Sutton Joint Cemeteries Board ~ June 2020

Appendix I

Risk Owner	Code & Name	Risk or Issue	Risk Description	Cause(s)	Consequence(s)	Impact code	Matrix	Current Score & Review History	Control Actions	Date provided
	MSJCB Merton & Sutton Joint Cemeteries Board Risk Register		MSJCB							
Doug Napier	MSJCB02 Pandemic leading to a reduction in income	Risk	Impact of a possible Pandemic on short, medium and long term income.	The risk is that income will be reduced in the long term. Initially there will be a surge in income from the mass grave at the cemetery. Subsequently it is envisaged that demand for burial services will be reduced for a number of years.	It is envisaged that the unitary income from a mass burial would be lower than that generated from individual burials. In addition, the Board may need to reconsider the length of time over which the extension loans are paid off. The initial surge in income would be offset by lower expected income levels for a period of time, and the Board may struggle to break even over this period.	SP		9 12-Jun-2020	Business Continuity Plan in place which would use MSJC for mass burials if necessary – Covid 19 is not currently classified as a Pandemic.	12 Jun 2020
								9 23-Jan-2020		
								4 14-Jan-2020	Information from the contractor has confirmed that there has been an initial surge in income which officers envisage will reduce to lower ongoing income during the financial year 2020-21. Officers will continue to monitor the impact of Covid 19 on income levels.	
								4 19-Jun-2019		
Doug Napier	MSJCB07a Poor operational service delivery	Issue	Poor service delivery achieved under contracting arrangements	The risk is that there will be a negative operational effect as a consequence of the externalisation of Merton and Sutton office administration, grounds maintenance and grave digging services.	Negative impact on service efficiency and quality leading to potential consequences in terms of reputation and lower income.	R		6 12-Jun-2020	- Client-side monitor the performance of the contract and the level of complaints	12 Jun 2020
								6 12-Jun-2020		
								6 14-Jan-2020		
								6 19-Jun-2019	- Regular contractor reports are now being received by the Board	
								6 19-Jun-2019	- Resources have been set aside to undertake memorial safety and bearer beam replacement work	
									- The situation in respect of some reports of overflowing waste bins continues to be monitored	

Risk Owner	Code & Name	Risk or Issue	Risk Description	Cause(s)	Consequence(s)	Impact code	Matrix	Current Score & Review History	Control Actions	Date provided												
Zoe Church	MSJCB07b Maintaining the MSJCB pension fund	Issue	MSJCB has a separate mature pension fund	The risk is that the mature pension fund for which we anticipate the deficit will increase at each Actuarial revaluation.	Short, Medium and Long Term Pension implications from additional funding to maintain the pension fund	SP		<table border="1"> <tr> <td>1</td> <td></td> <td>12-Jun-2020</td> </tr> <tr> <td>3</td> <td></td> <td>14-Jan-2020</td> </tr> <tr> <td>6</td> <td></td> <td>19-Jun-2019</td> </tr> <tr> <td>6</td> <td></td> <td>05-Jun-2019</td> </tr> </table>	1		12-Jun-2020	3		14-Jan-2020	6		19-Jun-2019	6		05-Jun-2019	The Actuarial Revaluation has confirmed that the fund is in a positive position, the contribution has been reduced in the revised budget and it is recommended that this item is REMOVED from the register	12 Jun 2020
1		12-Jun-2020																				
3		14-Jan-2020																				
6		19-Jun-2019																				
6		05-Jun-2019																				
Doug Napier	MSJCB07c Failure of contracting-out arrangements	Risk	Withdrawal of the contractor from the contract	There is a risk that the contractor may withdraw from the contract and that Merton would need to re-provide the service. It is unclear whether the chances of this happening are heightened by Brexit	Withdrawal from the contract either by design or through administration / liquidation will have an impact upon service provision during the interim changeover period whilst Merton re-provides the service.	R		<table border="1"> <tr> <td>8</td> <td></td> <td>12-Jun-2020</td> </tr> <tr> <td>8</td> <td></td> <td>12-Jun-2020</td> </tr> <tr> <td>8</td> <td></td> <td>14-Jan-2020</td> </tr> <tr> <td>8</td> <td></td> <td>19-Jun-2019</td> </tr> </table>	8		12-Jun-2020	8		12-Jun-2020	8		14-Jan-2020	8		19-Jun-2019	Recent contract negotiations are currently concluding with little impact on MSJCB income and expenditure. However, score has not changed due to the possible longer term impact of Covid 19.	12 Jun 2020
8		12-Jun-2020																				
8		12-Jun-2020																				
8		14-Jan-2020																				
8		19-Jun-2019																				

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Committee: MERTON AND SUTTON JOINT CEMETERY BOARD

Date: June 2020

Wards; Borough Wide Merton and Sutton

Subject: Contractor Report

-
1. That Members review the information and note the content of the report.
-

1. Purpose of the Report and Executive Summary

1.1 This report to the Board reviews the activity from January 2020 to May 2020 and details the work activity for this period. It is intended that a report is presented to each meeting of the Board covering key areas of activity.

1.2 The report will cover the following areas.

1.2.1 Key performance activity

1.2.2 Complaints and compliments

1.2.3 Income

2. Details

2.1 Key Performance Activity

2.1.1 Grounds Maintenance

Scheduled works continued with a focus on critical tasks such as grass cutting, burials, topping up graves, and maintaining the planting and upkeep service.

Health and Safety Audit of Headstone Testing

This was suspended while Merton Council and Sutton Council finalised the memorial testing procedure. A decision by Merton and Sutton is still required as what to do with memorials which have failed the test and the families do not arrange for repairs.

Appendix 1 Letter to grave owner informing of failure of memorial.

New Bearer Beams/Replacement

The project started on January 13th 2020 arranged directly by Merton Council. To date only one beam has been installed, however, during the installation of this beam, Idverde highlighted on a number of occasions that the beam was not fit for purpose.

COVID 19

Idverde, in partnership with Merton and Sutton produced the Cemetery Business Continuity plan for dealing COVID 19. A weekly meeting with Merton, Sutton and idverde takes place to discuss the service activities to ensure that the service provided is safe and managed in accordance to government and industry guidelines,

Extra machinery was hired and grave shoring equipment was purchased by Merton and Sutton. Burial numbers increased from March 2020, resulting in and a third additional burial time slot being introduced at 3.30pm Monday to Friday to cope with the increased demand, this was also introduced on Saturdays. The chapel in line with government guidelines was closed with only grave side services taking place.

At the height of COVID 19 the mourner number was six, this has now been increased to ten. The cemetery opening times changed to 3pm Monday to Friday to protect the key staff and to discourage visitors using the cemetery for recreational purposes.

Grave digging training including using the dumper truck and excavator was undertaken by 5 staff creating extra grave diggers.

Burial numbers

See appendix 2 for Burial numbers.

Staff

During COVID 19 the MSJC staff remained at the cemetery. Two additional staff were redeployed from the parks service.

2.2 Complaints and Compliments

2.2.1 Complaints of detailed

Number	Reason
2	A number of complaints regarding the numbers of mourners allowed to attend the burial. At the height of COVID 19 the mourner number was six. This has now been increased to ten.

2.2.2 Summary of Compliment

Number	Reason
25	Many families have mentioned that the reduced mourners at grave side has made been a positive with the service being more intimate and personal for immediate family.
30	Lots of “thank you’s” and praise from families after the service has finished.
15	Various compliments ranging from the helpful advice and support from the cemetery office and cemetery staff during COVID 19.

2.3 Income

2.3.1 See Appendix 3: income figures January 2020 to 18th May 2020

4. Consultation undertaken or proposed

4.1 None for the purposes of this report.

5. Timetable

5.1 None for the purposes of this report.

6. Financial, resource and property implications

6.1 As contained in the body of the report.

7. Legal and statutory implications

7.1 None for the purposes of this report.

8. Human rights, equalities and community cohesion implications

8.1 None for the purposes of this report.

9. Risk management and health and safety implications

9.1 Considered within the Client Side Report.

10. Appendices

Appendices	1.Memorial letter 2.Burial numbers for January 2020 to May 2020 3.Income for January 2020 to 18 th May 2020
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Appendix 1

idverde SLWP Cemeteries
Cheam Park Depot, Tudor Close
Cheam, Surrey. SM3 8QS

020 3876 8806
slwpcemeteries@idverde.co.uk
www.idverde.co.uk

Dear Mr,

Merton & Sutton Joint Cemetery Grave No:

idverde manage the cemeteries for Merton and Sutton Councils'. We undertake routine maintenance work such as grass cutting, burial preparation, and memorial testing. We are now undertaking memorial testing throughout the cemeteries on behalf of both Councils. The method of testing we are undertaking is best practice as advised by the Ministry of Justice and Burial and Cemeteries Advisory Groups.

There are notices on the cemetery gates explaining the testing is taking place.

I regret to advise you that the memorial on the above family grave was found to be unsafe and has become a hazard to persons attending nearby graves and to staff working within the cemetery. In the interest of safety of all visitors and persons working in the cemetery the memorial has been temporarily made safe.

It is the responsibility of the owner of the grave to ensure the memorial is safety maintained. I would advise you to contact the stonemason who erected the memorial as making the memorial safe may be covered by their guarantee scheme. Alternatively please contact a stonemason who is registered with NAMM (National Association of Memorial Masons) or BRAMM (the regulatory body for memorial masons).

A memorial permit will be required for the stonemason to undertake the repair to ensure it is correctly fitted.

Should you have any concerns regarding this matter, please do not hesitate to contact the cemetery office.

Yours sincerely,

Mark Robinson
Cemetery Manager & MSJC Registrar

Wards: Borough Wide Merton and Sutton

Subject: INTERMENTS

Lead officer: Mark Robinson

Details of interment statistics are provided below

DETAILS

1.1 Burial numbers for the period January 2020 to May 2020

	2020	2019	2018	2017	2016
January	22	25	21	23	22
February	16	13	26	16	25
March	24	13	26	22	20
April	48	15	23	14	18
May	30	28	21	27	21
June		18	17	23	26
July		13	15	19	12
August		19	25	18	15
September		17	21	24	15
October		19	22	18	26
November		13	21	18	19
December		12	18	14	24
TOTAL		205	256	236	243

Merton & Sutton Joint Cemetery Income January 1st 2020 to May 18th 2020

MERTON & SUTTON	Jan	Feb	March	April	May	Total
Purchase & Interments	£51,885	£47,970	£72,948	£161,643	£80,420	£414,868
Memorials permits	£2,148	£2,261	£2,896	£100	£275	£7,680
Transfer of ownership	£824	£1,233	£206	£103		£2,366
Planting and Upkeep	£52	£12,723	£10,702	£877		£24,354
TOTAL:	£54,909	£64,187	£86,752	£162,725	£80,695	£449,268

It is important to note that due to approved banking protocols it is only possible at this point in time to confirm May income from 1st May to 18th May only. All monthly income totals will be fully reconciled at contract year end

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